



# Managing the Project Management Process: The Role of the PMO and Senior Management

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## Course Description

Most businesses have multiple projects underway at any given time. In many cases, business performance and strategy implementation are linked to successful completion of these projects. Unfortunately, the increase in the number of projects often causes an increase in organizational confusion with respect to project goals and priorities. Project execution and therefore business performance suffers. Organizations with many projects underway simultaneously will usually create a Project Management Office (PMO) to manage the process of project management.

A challenge facing the PMO and senior management is their ability to monitor the entire portfolio of projects while also ensuring each project is planned and executed well. Inevitably there will be priority conflicts and strategy realignment that requires changes to project goals and timing.

This highly interactive one-day program will discuss best practices for developing and implementing a project management methodology. The program is structured to provide a quick survey of best practices with an example and then move to a facilitated discussion and workshop concerning how the practices could be implemented with the current business environment. This course is based on the Project Management Institute's *Project Management Book of Knowledge*.

## Topics Covered

- Organizational Attributes Affecting Project Success
- The Role of Senior Management within a Project Management Methodology
- The Role of the Program Management Office within a Project Management Methodology
- Portfolio Management
- Measuring the Effectiveness of the Project Management Methodology